

Strategies for Closing Sector Gaps

CoC Outcome	Housing Sector Strategy	Action Steps	Timeframe* (1, short, mid, long)	Evaluation Indicators	Level of Resources (\$, \$\$, \$\$\$)
#1: Coordinated resources and formalized networks among homeless provider agencies.	1.1 Empower and assist Homeward Pikes Peak in its mission to coordinate and optimize efforts of homeless service providers	<ul style="list-style-type: none"> Agencies join to seek sustained, alternative funding sources for Homeward Pikes Peak and other collaborative programs and projects 	1	<u>Outputs:</u> <ul style="list-style-type: none"> Funds/resources to develop, maintain, and enhance formalized, coordinated networks are in place <u>Outcomes:</u> <ul style="list-style-type: none"> Strategic, effective resource coordination among agencies without diverting direct services funds 	\$
	1.2 Comprehensive Homeless Assistance Providers (CHAP) group continues to enable top-level information exchange and helps determinate potential collaborations among group participants	<ul style="list-style-type: none"> Continued monthly meetings 	Ongoing	<u>Outputs</u> <ul style="list-style-type: none"> Monthly meetings with consistent membership <u>Outcomes</u> <ul style="list-style-type: none"> Various types of CoC collaborations developed 	\$

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#1: Coordinated resources and formalized networks among homeless provider agencies. (continued)	1.3 Recurring (12-18 months) Homeless Service Agencies' Roundtable sessions to help define service gaps and develop collaborative strategies to close those gaps.	<ul style="list-style-type: none"> Agencies meet to develop standardized format and realistic objectives for "Roundtable" sessions 	Short	<u>Outputs</u> <ul style="list-style-type: none"> Specific agreements are defined to meet the needs of clients with "cross-over" needs (i.e., needs that cannot be met by a single agency) <u>Outcomes:</u> <ul style="list-style-type: none"> Hard to meet needs of "special" homeless populations are effectively addressed 	\$

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#2: Outreach to unsheltered homeless individuals and families occurs on a regular basis.	2.1 Housing providers will continue to coordinate outreach efforts to the maximum extent possible.	<ul style="list-style-type: none"> • Remain updated regarding community events where it is appropriate to disseminate information on housing opportunities 	Ongoing	<u>Outputs</u> <ul style="list-style-type: none"> • # of providers sharing resources & reducing expense of outreach programs <u>Outcomes</u> <ul style="list-style-type: none"> • Public awareness of multiple agency relationships and services. 	\$
	2.2 Decrease the number of homeless households with children.	<ul style="list-style-type: none"> • Implement Rapid Re-Housing pilot program • Establish improvement baselines in income, employment, and education outcomes measures for TH families. • Determine 5 and 10 years goals based on first year performance. 	Short	<u>Outputs</u> <ul style="list-style-type: none"> • # of homeless households at one point in time <u>Outcomes</u> <ul style="list-style-type: none"> • Continued trend of fewer homeless families with children 	\$\$\$

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<p>#3: A continuum of services is available to all homeless across the continuum of care and needs are met in an optimized, cost effective manner.</p>	<p>3.1 Develop a methodology for meaningful assessment, analysis and projection of housing inventory versus need for:</p> <ul style="list-style-type: none"> • Emergency shelter • Transitional Housing • Affordable rentals • Home ownership 	<ul style="list-style-type: none"> • Acquire 2008 baseline housing data from El Paso County, city and housing authorities. • Annually, acquire impact projections from EDC, Colorado Dept. of Labor, and military • Create projection methodology to estimate community change and housing needs. <ul style="list-style-type: none"> ○ Share projections with other homeless sectors 	<p>1</p> <p>Short</p> <p>Short</p>	<p><u>Outputs:</u></p> <ul style="list-style-type: none"> • # of beds/dwellings available in each category identified • # of persons served in each category • # of affordable units needed in each category (acquisition or new construction) <p><u>Outcomes</u></p> <ul style="list-style-type: none"> • Projected need over the next 1-3 years • Forecasting tools for future housing/homeless services needs 	<p>\$\$</p> <p>\$\$</p> <p>\$\$\$</p>

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#3: A continuum of services is available to all homeless across the continuum of care and needs are met in an optimized, cost effective manner. (continued)	3.2 Ensure an array of strategies are available to move homeless persons from Emergency Shelter to Transitional Housing or Permanent Supportive Housing	<ul style="list-style-type: none"> Improve coordination between emergency shelter and transitional housing providers to assess the needs of each client and determine the most appropriate transitional housing program and support services for their needs 	Short/mid	<u>Outputs</u> <ul style="list-style-type: none"> # of individuals and/or families moving from Emergency Shelter to TH or PSH <u>Outcomes</u> <ul style="list-style-type: none"> % of people exiting from meets or exceeds HUD minimums comparison of current year exit rates to trend data 	\$
	3.3 Ensure an array of strategies are available to move persons from Transitional Housing to Permanent Housing	<ul style="list-style-type: none"> Increase bed coverage in all categories including all HUD funded programs plus as many non-HUD funded programs as possible. Improve capture of exit information. 	1, Mid, Long 1 1	<u>Outputs</u> <ul style="list-style-type: none"> # of individuals and/or families moving from TH or PH <u>Outcomes</u> <ul style="list-style-type: none"> % of people exiting from meets or exceeds HUD minimums comparison of current year exit rates to trend data 	\$

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#3: A continuum of services is available to all homeless across the continuum of care and needs are met in an optimized, cost effective manner. (continued)	3.4 Address homelessness by creating and preserving new housing units and beds.	<ul style="list-style-type: none"> All Super NOFA funded housing-related programs will be integrated into and using HMIS Housing sector agencies will monitor and report progress monthly via the HMIS system Housing agencies will develop a corrective action plan if targets fall below the established HUD minimum 	1, Mid, Long	<u>Outputs</u> <ul style="list-style-type: none"> # of beds by housing type (ES, PSH, TH, PH) <u>Outcomes</u> <ul style="list-style-type: none"> % of housing types meets or exceeds HUD minimums comparison by housing type of current year data to trend data 	\$\$
	3.5 Seek out existing distressed, foreclosed, and abandoned properties that have rehab potential and coordinate with government agencies and partners to develop the properties into affordable housing across the continuum.	<ul style="list-style-type: none"> Housing agencies submit joint proposals to access HUD Neighborhood Stabilization Program Funds to acquire and rehab foreclosed and/or abandoned housing 	Short	<u>Output</u> <ul style="list-style-type: none"> # of existing properties with development potential are converted to meet affordable housing needs <u>Outcome</u> <ul style="list-style-type: none"> % increase in properties over previous years <u>Cost/Benefit</u> <ul style="list-style-type: none"> Acquisition/Rehab costs relatively low compared to benefit 	\$\$\$

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#3: A continuum of services is available to all homeless across the continuum of care and needs are met in an optimized, cost effective manner. (continued)	3.6 During Ft. Carson expansion, coordinate directly with military installations to assure affordable housing needs of both arriving military personnel and families and the existing local civilian population are met in a cost-effective manner.	<ul style="list-style-type: none"> Local housing agencies actively participate as members of the Colorado Defense Mission Coalition. Local housing agencies actively participate as members of the Military Community Collaborative (MCC). 	1/Short	<u>Outputs</u> <ul style="list-style-type: none"> Local developers are kept informed regarding overall impacts of Ft. Carson expansion MCC participants share critical information regarding all aspects of required services for both military and civilian populations <u>Outcomes</u> <ul style="list-style-type: none"> How the housing sector is able to efficiently leverage resources for military and civilian populations. 	\$
			1/Short		\$

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#4: Clients' lives are measurably improved.	4.1 Increase the stability of homeless in permanent housing through the development of personal resources.	<ul style="list-style-type: none"> Develop and/or enhance life skills programs to better prepare clients for the move to higher levels of self-sufficiency. 	Short/Mid	<u>Outputs</u> <ul style="list-style-type: none"> # of persons employed when moving to PH 	\$\$
		<ul style="list-style-type: none"> Through collaboration between housing agencies, continue to grow "Housing First"-type resources including both housing and special supportive services 	Short/Mid	<ul style="list-style-type: none"> # of persons employed 12 months after entering permanent housing 	\$\$\$
		<ul style="list-style-type: none"> Increase the number of providers tracking employment data. 	1	<u>Outcomes</u> <ul style="list-style-type: none"> % increase in persons employed when they exit TH to permanent housing 	\$
		<ul style="list-style-type: none"> Develop semi-annual monitoring reports to track progress, quality and assess areas for improvement 	Short/Mid	<ul style="list-style-type: none"> % increase in persons staying in permanent housing for at least 12 months 	\$
		<ul style="list-style-type: none"> Identify services from the CoC to support individual providers. 	Short/Mid	<ul style="list-style-type: none"> % of persons employed at exit meets or exceeds HUD minimums 	\$